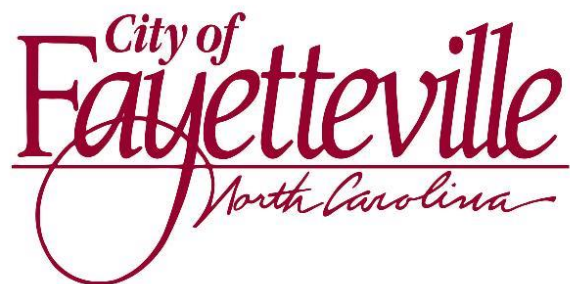


2016-2017 One Year Action Plan



**Community Development
Department**

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Annual Action Plan
2016

1

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The City of Fayetteville's 2016-2017 Annual Action Plan is a comprehensive plan that addresses the City's needs in the areas of decent affordable housing, economic opportunities, and suitable living environments. The plan contains goals, measurable objectives, and implementing strategies for each of the plan's elements.

Jurisdictions that receive Community Block Development Grants (CBDG) and Home Investment Partnership Grants (HOME) from the US Department of Housing and Urban Development (HUD) are required to develop an Annual Action Plan per HUD regulation CFR 24, Part 91.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The City of Fayetteville has identified goals and objectives to address the City's priority needs. Programs and projects have been designed to carrying the goals and objectives as identified below. These activities are also consistent with HUD's national objectives and outcomes.

The 2016-2017 Annual Action Plan focuses on the three goals outlined below:

Goal 1: **Decent Affordable Housing:** Provide decent, safe and affordable housing to improve the quality of lives, households, neighborhoods and community stability.

- Objective 1.1: Preserve, improve and expand the supply of affordable housing for low to moderate-income homeowners and renters.
- Objective 1.2: Increase homeownership opportunities.

- Objective 1.3: Create suitable living environments that promote access to quality housing, elimination of blight and the acquisition of land for future affordable housing.

Goal 2: **Suitable Living Environments:** Create environments that promote neighborhood improvement, eliminate slum and blight, increase accessibility and support the homeless.

- Objective 2.1: Provide support to the City's efforts to extend water and sewer to newly annexed areas, pave remaining streets and various community improvements.
- Objective 2.2: Support homeless programs and service providers to reduce the number of homeless while increasing their independence and self-sufficiency.
- Objective 2.3: Provide programs that eliminate slum and blight and increase the appearance of neighborhoods.

Goal 3: **Economic Opportunities:** Create community investment programs designed to support entrepreneurship, economic empowerment, retention of businesses and job creation opportunities.

- Objective 3.1: Provide loan and grant programs to support the development and expansion of small businesses.
- Objective 3.2: Create job opportunities through entrepreneurship training, job skills training and the coordination of community resources.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The City of Fayetteville has effective programs in place to address the three identified goals. Annually, the City analyzes the effectiveness of its programs and makes any improvements to effectively carry out the identified goals and objectives. The City's Consolidated Annual Performance Evaluation Report is utilized as a tool to comprehensively review programs and progress.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The City of Fayetteville's community development planning process is designed to encourage maximum citizen participation and input in the development of the annual action plan. City staff conducted citizen participation meetings in six locations throughout the City. Meeting sites were strategically located in areas that either had concentrations of low to moderate-income persons or were near project sites that might impact the surrounding community. In this manner, bringing the forum to the community

encouraged citizen participation. The meetings were advertised on the local community channel, with flyers and advertised in the local newspaper. The following meetings were held:

- January 12, 2016 – Orange Street School
- January 14, 2016 – Good Hope Missionary Baptist Church
- January 21, 2016 – City Hall, Council Chambers
- January 26, 2016 – Old Wilmington Road NRC
- January 28, 2016 – Bethel Baptist Church
- February 9, 2016 – Massey Hill Recreation Center

During these meetings, City staff made presentations on the Annual Action planning process, reviewed HUD national objectives, discussed community development activities, programmatic information and reviewed the action plan schedule of events. This format ensured that citizens would be better informed on how community development funds had been used and the impact on the community and as well as provide them with necessary information about the City's Consolidated Plan and One Year Action Plan. A summary of the citizen comments are included in this plan.

Public Hearings

Two official public hearings are held on the Annual Action Plan. City staff held the first hearing on February 18, 2016 at 7:00 p.m. in the Council Chambers at City Hall. This meeting was held after all of the citizen participation meetings had been held. The meeting was advertised in the Fayetteville Observer, on January 13, 2016. This meeting is designed to allow City staff to publicly summarize and review citizen input gathered from throughout the community. The Fayetteville Redevelopment Commission (FRC) held a second public hearing on April 7, 2016 at 7:00 p.m. in the Council Chambers at City Hall.

Public Comment on the 2016-2017 Action Plan

The City publicly advertised that draft copies of the proposed 2016-2017 Annual Action Plan would be available for public comment. The period of public comment on the City's Annual Action Plan is for 30 days. The comment period was held on March 29 through April 27, 2016. The Annual Action Plan was made available for public inspection at the City's neighborhood resource centers, local branches of

the public library, the City's recreation centers, and the offices of the Community Development Department.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

A summary of the comments received during the citizen participation process is included on page 67.

6. Summary of comments or views not accepted and the reasons for not accepting them

All comments and views were accepted in preparing the plan.

7. Summary

The City of Fayetteville is committed to providing quality service and opportunities to citizens in need of decent, safe and affordable housing; supporting entrepreneurship through loans, grants and programs that result in job opportunities for low-to-moderate income citizens and expansion of the City's tax base; and providing opportunities in support of the preservation of neighborhoods.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	FAYETTEVILLE	
CDBG Administrator		City Community Development Department
HOPWA Administrator		
HOME Administrator		City Community Development Department
HOPWA-C Administrator		

Table 1 – Responsible Agencies

Narrative (optional)

The City of Fayetteville receives funding from two of HUD's formula grant programs: the Community Development Block Grant (CDBG) and HOME Investment Partnership (HOME) programs. The City's Community Development Department, headed by Mr. Victor Sharpe, AICP, Community Development Director, serves as the lead agency on both grants.

Consolidated Plan Public Contact Information

AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

The City works closely with public and assisted housing providers to identify funds and potential city-owned properties that can be donated to housing providers. Additionally, through periodic meetings with developers, affordable housing providers, and representatives from various public services agencies, the Community Development Department seeks to identify opportunities for collaboration. The City also works through its planning and code enforcement departments on zoning, planning, and unified ordinance issues to facilitate the development of housing and the removal of blight in neighborhoods.

Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

The City continues to work with numerous private and governmental health, mental health, and service agencies to find opportunities to coordinate the support of residents of low-income and affordable housing. City department programs enhance nonprofit and government agencies with support to provide housing and services that promote quality of life. Surveys and interviews from 59 healthcare and service providers provided insight and feedback on needs critical to maximizing the level of services available to target families.

The Cumberland County Continuum of Care on Homelessness (COC) has implemented the coordinated assessment intake process throughout the COC network. This tool provides a standardized tool and referral of homeless and at risk homeless people. The tool helps to coordinate the services among service providers, nonprofits and government agencies to keep clients from “falling through the cracks” as they seek services and support. This coordinated approach helps to maximize resources and not duplicate services.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Through its work with the Continuum of Care, the Fayetteville Community Development team has a strong understanding of the needs of homeless and at-risk/imminently homeless families and works to identify additional resources for the housing or provision of services to chronically homeless individuals and families, families with children, veterans, and unaccompanied youth.

A Community Development staff members sits on the Board of Directors (BoD)/ Executive Committee of the Continuum of Care on Homelessness. The CoC BoD/Executive Committee, which includes government, nonprofit, and private service providers, develops short-, medium-, and long-term strategies and goals to reduce the number of homeless people in the City and county.

Additionally, the City was a key partner in the development of the Fayetteville/Cumberland County's 10 Year Plan to End Homelessness. The high-level goals of the plan include:

- Collect local data focused on outcomes/indicators of success
- Develop stronger homeless prevention programs
- Strengthen discharge planning
- Focus appropriate resources on people with most complex problems
- Develop supply of affordable housing
- Develop sources of income and support services
- Rapidly re-house individuals and families

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City of Fayetteville does not receive ESG funds. The CoC receives funds through Cumberland County, which develops allocations, administrates HMIS, provides technical assistance to participating agencies and housing providers, and monitors grantee performance.

The CoC works with other CoCs throughout the state, including through its work with the North Carolina Coalition to End Homelessness. The CoC provides data regarding the number of and needs of homeless people, people at risk of homelessness, and people imminently homeless. Allocations are based on the framework of needs, priorities, goals, and objectives developed through the CoC's needs assessment and the Five-Year Consolidated Planning cycle, as well as other grant guidelines. Currently, the top priorities include rapid rehousing, homeless prevention, emergency response, and HMIS. Through the CoC's Performance and Evaluation Committee, priorities will be evaluated at least annually. The Committee will evaluate outcomes to ensure the goals of the CoC are being met. The Homeless

Management Information System (HMIS) is being used by providers on a statewide level. A local data system analyst will provide training and technical assistance to users within the community.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Fayetteville Area Habitat for Humanity
	Agency/Group/Organization Type	Housing Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Discussions were held on future affordable housing needs.

Identify any Agency Types not consulted and provide rationale for not consulting

N/A

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Cumberland County Continuum of Care Action Plan	Both the City's Annual Action Plan and CoC Action Plan seek to develop more shelter and housing for homeless people and low-income people, as well as coordinated supportive services.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The City of Fayetteville Community Development Department engaged in a series of six public meetings held throughout the city in January and February 2016. Residents were notified of the meetings through Public Service Announcements, media notices, flyers and notices distributed throughout the region in governmental, nonprofit, service provider, and commercial locations. Flyers were also provided in locations near the proposed beneficiaries of programs, including places of worship and organizations offering support and services to low-income or disabled persons. The minority community was also targeted through organizations and publications serving their communities. Additionally, the City utilized email and regular mailing lists to notify interested citizens and agencies of the upcoming meetings. For those unable to attend the meetings, the city posted online surveys for the public and for service agencies to offer their feedback. The City will provide the public the opportunity to review and comment on the proposed Action Plan through its display at 14 public locations, including government offices, public libraries, recreation centers, and neighborhood resource centers.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Newspaper Ad	Non-targeted/broad community	None	None	None	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Service Announcement	Non-targeted/broad community	None	None	None	http://www.co.cumberland.nc.us/Public_Info/news_releases/2016/
3	Televised on local Community Channel	Non-targeted/broad community	None	None	None	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Public Meeting	Non-targeted/broad community	Evening meeting held at Orange St. School on January 12, 2016	Preservation of African American heritage; infill housing development of Habitat homes; soil testing and community garden project; interested in investigating wages of subcontractors hired by awarded contractors on Community Development funded projects; recommended direct mailings and marketing meetings at local businesses to reach more	None	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Public Meeting	Non-targeted/broad community	Evening meeting held at Good Hope Missionary Baptist Church on January 14, 2016	Further education outreach on program procedures; need for more direct mailing in areas for meetings and programs; concerns with rehabilitation loan regarding foreclosures and repayments; market rehab program in areas of need; pulp yard is an eye sore; need of sidewalks; need for additional street lighting and traffic signal; speed bump	None	
<div> <div>OMB Control No: 2506-0117 (exp. 07/31/2015)</div> <div>Annual Action Plan 2016</div> </div>						

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
6	Public Meeting	Non-targeted/broad community	Day meeting held at City Hall Council Chambers on January 21, 2016	Interested in city plans and implementation of former plans; identify resources needed to implement projects; interest in development of areas east of Market House; inquired of partnership with Habitat for Humanity	None	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
7	Public Meeting	Non-targeted/broad community	Day meeting held at Old Wilmington Road Neighborhood Resource Center (NRC) on January 26, 2016	Inquired about asbestos assessment and clearance; financing for Habitat for Humanity homes; substandard materials being used for Habitat homes; creation of alternative programs to provide livable wages like the former CETA program; lease violations by the property owner for Annual Action Plan United 2016 Development housing complexes; tenants of	None	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
8	Public Meeting	Non-targeted/broad community	Evening meeting held at Bethel Baptist Church on January 28, 2016	Need for recreation center closer to community; code enforcement to deal with dilapidated properties; review of subcontractor's work	None	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
9	Public Meeting	Non-targeted/broad community	Evening meeting held at Massey Hill Recreation Center on February 9, 2016	Would like water tower painted and community name added; textile mill museum; security cameras for church; Powell St. needs widening; need a grocery store; would like landmark sign dedicated to Carl Jones; artwork project at round-a-bout honoring mill history	None	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c) (1, 2)

Introduction

The 2016-2017 Annual Action Plan describes the activities to be funded or implemented during the program year. The plan contains goals, objectives, and description of projects and activities that implement the strategies established in the Consolidated Plan. This Annual Action Plan constitutes the second annual plan of the 2015-2019 five-year Consolidated Plan. It sets forth a description of activities for the use of funds that are expected to become available during the upcoming fiscal year and establishes goals and objectives for those activities. The City expects the resources below to be available to implement its community development strategies during the 2016-2017 program year.

Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,303,819	186,958	248,393	1,739,170	0	

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	586,788	294,580	525,195	1,406,563	0	
Other	public - local	Admin and Planning Homebuyer assistance Homeowner rehab Housing Multifamily rental new construction New construction for ownership	72,958	0	0	72,958	0	

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The City of Fayetteville will partner with local non-profit organizations to carry-out some of the identified goals and objectives. The Community Development Department's activities are also funded in part by the City's general funds mainly for general administration and support. The City matches the Home Investment Partnership Grant with its general funds.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City of Fayetteville will make available to it's Community Development Housing Organizations, surplus land and land acquired for future affordable housing.

Discussion

The City of Fayetteville has created an Affordable Housing Fund from its General Fund to effectively produce decent, safe and affordable housing for low and moderate income households. The fund is available for acquisition of land, build infrastructure and to provide gap financing to affordable housing developers for the creation of affordable housing.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Decent Affordable Housing	2015	2019	Affordable Housing Non-Housing Community Development Housing Rehabilitation	B Street Revitalization Area 71st District Redevelopment Plan Area City-wide Low-income census tracts	Affordable housing Housing rehabilitation Increase homeownership opportunities	CDBG: \$559,015 HOME: \$1,348,197 HOME Match: \$72,958	Public service activities for Low/Moderate Income Housing Benefit: 195 Households Assisted Rental units constructed: 104 Household Housing Unit Homeowner Housing Added: 15 Household Housing Unit Homeowner Housing Rehabilitated: 147 Household Housing Unit Buildings Demolished: 40 Buildings

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Suitable living environment	2015	2019	Homeless Non-Housing Community Development	City-wide Low-income census tracts	Reduction of homelessness Community improvements	CDBG: \$99,000	Public service activities other than Low/Moderate Income Housing Benefit: 5550 Persons Assisted Public service activities for Low/Moderate Income Housing Benefit: 10 Households Assisted Homeless Person Overnight Shelter: 1875 Persons Assisted Other: 18 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Economic opportunities	2015	2019	Non-Housing Community Development	Fayetteville Renaissance Plan Area Massey Hill Redevelopment Plan Area Boonie Doone Redevelopment Plan Area Deep Creek Road Redevelopment Plan Area Murchison Road Corridor Catalyst Sites Old Wilmington Road Revitalization Area 71st District Redevelopment Plan Area City-wide Low-income census tracts	Job skills training Development and retention of small businesses Job creation and retention	CDBG: \$783,000	Public service activities other than Low/Moderate Income Housing Benefit: 6028 Persons Assisted Facade treatment/business building rehabilitation: 5 Business Jobs created/retained: 28 Jobs Businesses assisted: 474 Businesses Assisted Other: 2 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Program Administration	2015	2019		City-wide	Affordable housing Housing rehabilitation Increase homeownership opportunities Reduction of homelessness Community improvements Job skills training Development and retention of small businesses Job creation and retention	CDBG: \$298,155 HOME: \$58,366	Other: 1 Other

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Decent Affordable Housing
	Goal Description	Provide decent, safe and affordable housing to improve the quality of lives, households, neighborhoods and community stability.

2	Goal Name	Suitable living environment
	Goal Description	Create environments that promote access to quality housing, elimination of blight and neighborhood improvements.
3	Goal Name	Economic opportunities
	Goal Description	Create community investment programs designed to support entrepreneurship, economic empowerment, retention of businesses and job creation opportunities.
4	Goal Name	Program Administration
	Goal Description	

Table 7 – Goal Descriptions

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):

119

AP-35 Projects – 91.220(d)

Introduction

The City of Fayetteville will offer the following projects, programs and activities in order to meet the goals established in the Annual Action Plan.

#	Project Name
1	Housing Rehabilitation Program
2	Acquisition and Demolition Program
3	Community Housing Development Organizations (CHDOs)
4	Target Area Revitalization Program
5	Mobile Home Urgent Repair Program
6	Youth Employment Program
7	Business Assistance Program
8	Small Business Development Grant Program
9	CEED's Women Business Center
10	Facade Improvement Grant Program
11	Small Business Retention Grant Program
12	Section 108 Loan Payment
13	Neighborhood Resource Centers (NRC)
14	Job Skills Training Assistance Program
15	Beautification Program
16	Water and Sewer Assessment Fee Assistance Program
17	Utility Deposit Assistance Program
18	Homeless Client Assistance Program
19	Hope Center Homeless Shelter
20	Fayetteville Area Operation Inasmuch Day Center
21	True Vine Ministries
22	Salvation Army Homeless Shelter
23	West Fayetteville Place Apartments
24	Hook Loop Commons Apartments
25	Program Administration
26	Homebuyers Education Program- Action Pathways

Table 8 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Projects

AP-38 Projects Summary

Project Summary Information

Table 9 – Project Summary

1	Project Name	Housing Rehabilitation Program
	Target Area	City-wide
	Goals Supported	Decent Affordable Housing Suitable living environment
	Needs Addressed	Housing rehabilitation
	Funding	CDBG: \$330,515 HOME: \$147,570 HOME Match: \$72,958
	Description	This program provides housing rehabilitation assistance through either a revolving loan pool with low interest rates between 0-5% or emergency home repair grants. Homes requiring substantial rehabilitation services are handled through the revolving low interest loan pool. Homeowners requiring immediate housing rehabilitation assistance are referred to the emergency home repair program. Income requirements will dictate whether the household will receive a deferred loan or low interest loan, as well as the assigned interest rate; and the amount borrowed for the repairs will determine the length of the term.
	Target Date	6/30/2017

	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a minimum of 117 persons will be assisted with the housing rehabilitation program and emergency home repairs during the program year.
	Location Description	This program is available to eligible homeowners and investor owners with housing units located within the city limits of Fayetteville.
	Planned Activities	This revolving loan pool makes funds available in excess of \$5,000 up to \$29,999 for low to moderate income homeowners and investor owners to make substantial repairs to deteriorated single family and multi-family housing units. The emergency home repairs are those funded at \$5,000 or less.
2	Project Name	Acquisition and Demolition Program
	Target Area	City-wide
	Goals Supported	Suitable living environment
	Needs Addressed	Community improvements
	Funding	CDBG: \$70,000
	Description	This program was designed to demolish and remove property that is abandoned, unsafe, seriously damaged, or deteriorated beyond reasonable financial costs to effectively rehabilitate and to acquire the remaining vacant parcels that may be used for future affordable housing development. Grant awards to obtain vacant parcels may range from \$1,000 up to \$5,000, dependent upon the current market or property tax value of the parcel. However, this program is mostly used for the demolition assistance only and acquisition of the vacant parcel is not required. The program provides up to \$7,500 as a grant to demolish residential properties and up to \$30,000 as a grant to demolish commercial properties and churches.
	Target Date	6/30/2017

	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that at least 20 blighted properties will be demolished during the program year.
	Location Description	This program is available to blighted properties located within the City limits of Fayetteville.
	Planned Activities	Grants will be made available to eligible applicants and participants of the program, which can be investors, developers, subrecipients, CHDOs and non-profits that have blighted properties within the city of Fayetteville.
3	Project Name	Community Housing Development Organizations (CHDOs)
	Target Area	71st District Redevelopment Plan Area
	Goals Supported	Decent Affordable Housing
	Needs Addressed	Affordable housing
	Funding	HOME: \$547,500
	Description	This activity will provide funding for housing construction in the Bunce Road low to moderate- income area. To increase the supply of affordable housing to low to moderate income families, the City has partnered with one local Community Housing Development Organization, Fayetteville Area Habitat for Humanity (FAHFH) during the program year to newly construct 15 affordable, detached single family homes.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	This activity will fund the construction of 15 affordable single family homes in the Bunce Road community during the program year.

	Location Description	Census Tract 33.02. The Bunce Road community is located in west Fayetteville and the housing development will occur at the corner of Bunce Road and Old Bunce Road, formerly known as the Oaks Mobile Home Park.
	Planned Activities	The City acquired the vacant parcels during the prior program year and have since conveyed the parcels to Fayetteville Area Habitat for Humanity, a certified CHDO, to develop the affordable housing units.
4	Project Name	Target Area Revitalization Program
	Target Area	Low-income census tracts
	Goals Supported	Decent Affordable Housing Suitable living environment Economic opportunities
	Needs Addressed	Affordable housing Housing rehabilitation Community improvements
	Funding	CDBG: \$100,000 HOME: \$253,127
	Description	The City shall identify a minimum of two target areas in high poverty or blighted neighborhoods to complete rehabilitation projects to reduce blight and enhance the neighborhoods.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a minimum of 40 low to moderate-income households will benefit during the program year.
	Location Description	This program is available to targeted low income neighborhoods within the City limits of Fayetteville.
	Planned Activities	Targeted revitalization projects may include housing rehabilitation, demolition, new housing construction, and other activities that enhance the targeted neighborhoods.

5	Project Name	Mobile Home Urgent Repair Program
	Target Area	City-wide
	Goals Supported	Decent Affordable Housing
	Needs Addressed	Housing rehabilitation
	Funding	CDBG: \$50,000
	Description	This program provides urgent home repairs of \$5,000 or less as a grant for the repair of mobile homes to low to moderate-income mobile home owners that own and occupy their mobile home as a principal place of residency. It is not necessary for the applicant to own the lot upon which the mobile home resides.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a minimum of 10 mobile homes will be repaired during the program year.
	Location Description	This program is available to eligible owners of mobile homes located within the City limits of Fayetteville that occupy their mobile home as a principal place of residency.
	Planned Activities	Urgent home repairs will be made available to low to moderate-income mobile home owners that reside in the mobile home. Priority is given to homes that have serious problems that affect the homeowner's health and safety.
6	Project Name	Youth Employment Program
	Target Area	City-wide
	Goals Supported	Economic opportunities
	Needs Addressed	Job skills training
	Funding	CDBG: \$25,000

	Description	The City of Fayetteville will partner with the Cumberland County Workforce Development Center to offer a youth development and employment program for the summer of 2017. This program will provide training and employment opportunities to low to moderate-income youth. Work experience is valuable in youth development and the goal is to connect the youth with those work experiences. The life skills they learn with this program will assist them with the transition to adulthood and future careers.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a minimum of 18 low to moderate-income youth will benefit from this activity during the program year.
	Location Description	This program will be available within the city limits of Fayetteville.
	Planned Activities	This program will be available to low to moderate-income youth to help them acquire job experience and develop workplace skills while earning money. Each youth participant will be offered full time employment for a 4 week period during the summer.
7	Project Name	Business Assistance Program
	Target Area	City-wide
	Goals Supported	Economic opportunities
	Needs Addressed	Development and retention of small businesses Job creation and retention
	Funding	CDBG: \$340,000

	Description	This program is designed to stimulate small business investment within the city limits of Fayetteville, create new services and retail businesses in the low to moderate-income areas and retain or create jobs for low to moderate-income residents. The City's loan works in conjunction with a primary loan from a bank or other approved lender and provides the down payment or gap financing that is needed by the small business owner for the purchase, renovation or new construction of a commercial property within the city limits.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that at least 2 small businesses will be assisted during the program year with at least 6 jobs created or retained by the small businesses that receive loans. Each small business that receives a loan must retain or create one full time job for each \$50,000 loaned per HUD guidelines making new jobs available to low to moderate-income persons.
	Location Description	Loans are available to eligible small businesses located within the City limits of Fayetteville, offering a lower interest rate to encourage investment in any of the City's redevelopment plan areas. These redevelopment areas include the Fayetteville Renaissance, Murchison Road, Massey Hill, 71st Township, Deep Creek Road, Bonnie Doone and HOPE VI redevelopment plan areas.
	Planned Activities	The City will offer a subordinated loan up to a maximum of \$125,000 or 25% of the total loan funds needed to qualifying businesses citywide. Loans up to \$200,000 will be considered for projects in the downtown historic district due to the increased cost of renovating a historic property. The City offers a 5% interest rate on approved loans and will offer a lower rate of 3% if the business is located within the boundaries of one of the City's redevelopment plan areas.
8	Project Name	Small Business Development Grant Program
	Target Area	City-wide
	Goals Supported	Economic opportunities
	Needs Addressed	Development and retention of small businesses Job creation and retention
	Funding	CDBG: \$25,000

	Description	This program is designed to assist with the development of small businesses located in the city limits of Fayetteville. A developing small business is defined as one that has been in operation for 3 years or less. A 50/50 matching reimbursement grant up to \$5,000 is available for eligible small business expenses such as inventory and equipment. Eligible businesses must be referred by the Center for Economic Empowerment and Development (CEED) or another small business center in order to be considered for this grant program.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a minimum of 5 small businesses will be assisted with this grant program resulting in a minimum of 5 jobs being created or retained with new jobs being made available to low to moderate-income persons.
	Location Description	Eligible small businesses must be located in the City limits of Fayetteville. Special consideration will be given to small businesses located in any of the City's redevelopment plan areas, low income census tracts or under developed corridors.
	Planned Activities	Referrals for consideration for this program must come from the Center for Economic Empowerment and Development (CEED) or other small business resource providers upon completion of start up counseling, training and financial assistance in order to successfully start the business. The additional grant funds are used to further develop the small business. Clients must have completed a series of small business training and have a completed business plan as well as meeting other program criteria to be considered.
9	Project Name	CEED's Women Business Center
	Target Area	City-wide
	Goals Supported	Economic opportunities
	Needs Addressed	Development and retention of small businesses Job creation and retention
	Funding	CDBG: \$95,000

	Description	CEED's Women's Business Center has served the small business community for over fifteen years by assisting persons in all phases of small business development. The center provides counseling to entrepreneurs for starting or expanding a business, assistance writing a business plan, workshops and training, financing and all other types of technical assistance based on the assessed need of a particular client.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a minimum of 450 small business clients will be assisted with the start up or expansion of a small business during the program year. This includes one-on-one counseling, workshops, applying for financing, and developing a business plan. The start up and expansion of small businesses results in job creation and retention that will benefit the residents of Fayetteville.
	Location Description	The Center for Economic Empowerment and Development (CEED) is located downtown in a low-income census tract and serves small business clients in the City limits of Fayetteville.
	Planned Activities	The mission of the Women's Business Center is to create employment and business opportunities for low to moderate-income individuals through self employment and increased job opportunities in the area.
10	Project Name	Facade Improvement Grant Program
	Target Area	Fayetteville Renaissance Plan Area Massey Hill Redevelopment Plan Area Boonie Doone Redevelopment Plan Area Deep Creek Road Redevelopment Plan Area Murchison Road Corridor Catalyst Sites Old Wilmington Road Revitalization Area 71st District Redevelopment Plan Area Low-income census tracts
	Goals Supported	Economic opportunities
	Needs Addressed	Development and retention of small businesses Job creation and retention

	Funding	CDBG: \$50,000
	Description	This program is designed to promote the revitalization of facades of active, for-profit businesses through the rehabilitation of commercial building exteriors and landscapes. The City will offer a 50/50 matching reimbursement grant up to \$10,000 for each facade renovated. Eligible exterior projects include, but are not limited to, signage, awnings, painting, parking lot repair, window and door replacement. The facade grant must be approved by the City's Facade Grant Committee before the renovation work begins to ensure that federal requirements are met regarding the use of the funds.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a minimum of 5 small businesses or commercial property owners that lease to small businesses will be assisted with a grant during the program year, resulting in a minimum of 5 jobs being created or retained with new jobs being made available to low to moderate-income persons.
	Location Description	This program was originally created to offer an incentive to downtown businesses in the Fayetteville Renaissance Plan area and was expanded to include the City's other redevelopment plan areas and low income census tracts. These plan areas include Massey Hill, Bonnie Doone, Deep Creek Rd., 71st Township, HOPE VI and Murchison Rd. plan areas. The program has further been expanded to assist small businesses located on under developed corridors within the City limits to include Bragg Blvd., Ramsey St., Murchison Rd., and Eastern Blvd.
	Planned Activities	Matching grant funds up to \$10,000 will be made available to provide financial assistance to small businesses and commercial property owners that lease to small businesses.
11	Project Name	Small Business Retention Grant Program

Target Area	Fayetteville Renaissance Plan Area Massey Hill Redevelopment Plan Area Boonie Doone Redevelopment Plan Area Deep Creek Road Redevelopment Plan Area Murchison Road Corridor Catalyst Sites Old Wilmington Road Revitalization Area 71st District Redevelopment Plan Area Low-income census tracts
Goals Supported	Economic opportunities
Needs Addressed	Development and retention of small businesses Job creation and retention
Funding	CDBG: \$60,000
Description	This program assists with the expansion costs of an existing small business with the objective of retaining businesses in the City's redevelopment plan areas, low income census tracts and under developed corridors. A 50/50 matching grant up to \$5,000 will be considered for commercial property improvements, eligible equipment purchases, inventory, furniture, fixtures and other eligible small business needs. The grant must be approved before the project begins to ensure that federal requirements regarding the use of the grant funds are met.
Target Date	6/30/2017
Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a minimum of 12 small businesses will be assisted with this program during the program year, resulting in at least 12 jobs being retained and/or created and made available to low to moderate-income persons.

	Location Description	This grant program is intended to retain small businesses in our redevelopment plan areas, low income census tracts and under developed corridors. These redevelopment plan areas include the Fayetteville Renaissance Plan, Massey Hill, Bonnie Doone, 71st Township, Deep Creek Rd., Murchison Rd., and HOPE VI plan areas. The corridors eligible within the City limits include Bragg Blvd., Murchison Rd., Ramsey St. and Eastern Blvd.
	Planned Activities	A business must be operational for at least one full year in order to qualify and must have at least one private consultation with a small business consultant at the Center for Economic Empowerment and Development (CEED) or other small business center. Comments received from the small business consultant will be considered when rendering a grant decision. The goal of this program is to retain small businesses in the community as well as create and retain jobs.
12	Project Name	Section 108 Loan Payment
	Target Area	Fayetteville Renaissance Plan Area
	Goals Supported	Economic opportunities
	Needs Addressed	Job creation and retention
	Funding	CDBG: \$81,000
	Description	The City will continue to make payments on a \$750,000 HUD Section 108 loan for the renovation of the Capitol building in downtown Fayetteville.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	N/A
	Planned Activities	Principal and interest payments will be paid during the program year.
13	Project Name	Neighborhood Resource Centers (NRC)

Target Area	Low-income census tracts
Goals Supported	Economic opportunities
Needs Addressed	Job skills training
Funding	CDBG: \$102,000
Description	Neighborhood Resource Centers (NRCs) are facilities that offer educational, informational, and other training opportunities in low to moderate-income neighborhoods within the City limits of Fayetteville. A free computer lab is available at each NRC. Free computer classes, after school tutoring, informational workshops and other job skills training opportunities are also available throughout the program year. The NRCs target the under-employed or unemployed citizen ranging in ages 18-50.
Target Date	6/30/2017
Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a minimum of 6,000 City residents will visit the Neighborhood Resource Centers and participate with the various programs and activities scheduled throughout the program year.
Location Description	The City currently operates three NRCs, two that are located in low income areas and staffed by City employees. The Seabrook NRC is a stand-alone facility located next door to the Smith Recreation Center located at 708 Langdon Drive and the Old Wilmington Road NRC that reopened in the HOPE VI revitalization area is located at 229 Lincoln Ave. The third center, Westover NRC is located in west Fayetteville within the Westover Recreation Center and is staffed with a senior aide funded by Workforce Development. The City also offers free computer training downtown at the Blue Street Senior Center located at 739 Blue Street.
Planned Activities	The City will offer day, evening and Saturday computer classes free of charge to the public rotating at the various centers during the program year. Additional training opportunities will be made available to include Medical Terminology training, after-school tutoring, and other training and informational workshops through its local partnerships to include Workforce Development and Fayetteville Technical Community College.

14	Project Name	Job Skills Training Assistance Program
	Target Area	City-wide
	Goals Supported	Economic opportunities
	Needs Addressed	Job skills training
	Funding	CDBG: \$5,000
	Description	The City of Fayetteville recognizes the need for continuing education and skilled training in our community and supports activities and programs to increase economic opportunities for its residents. The City agrees with the idea of creating success by offering hope, opportunity and jobs as the Fayetteville Technical Community College (FTCC) Continuing Education Department strives to achieve. The Job Skills Training Assistance Program offers a job skills training sponsorship or grant up to \$500 per eligible low to moderate-income participant in numerous areas of training at Fayetteville Technical Community College (FTCC) that can result in a new or improved employment opportunity. Financial assistance will be provided to assist with tuition, books, uniforms and other eligible expenses. Referrals for this program will be made by FTCC Program Coordinators.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a minimum of 10 low to moderate-income persons will be assisted during the program year.
	Location Description	This program will be available to low to moderate-income persons that are registering for job skills training classes at Fayetteville Technical Community College (FTCC).
	Planned Activities	This program is designed to reduce the financial burden and to encourage completion of the course resulting in successful employment. Eligible participants that meet HUD Income guidelines and are at or below 80% of the area median income will be screened and recommended by staff at FTCC to receive funding from this program.

15	Project Name	Beautification Program
	Target Area	Low-income census tracts
	Goals Supported	Suitable living environment
	Needs Addressed	Community improvements
	Funding	CDBG: \$5,000
	Description	This program is designed to foster neighborhood pride by helping to improve the appearance of low to moderate-income neighborhoods. In order to participate the neighborhood must have an active community organization that meets regularly. The project may include the erection of community signs, landscaping for investor owners with multiple units, purchasing shrubs and flowers and some code enforced activities.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a minimum of 3 beautification projects will be completed in low to moderate-income neighborhoods within the City limits of Fayetteville during the program year.
	Location Description	Eligible projects must be located in low to moderate-income census tracts within the City limits of Fayetteville.
	Planned Activities	The City will make grant funds available up to \$2,000 for eligible beautification projects. Participation and maintenance of the beautification project must be done by the residents of the neighborhood.
16	Project Name	Water and Sewer Assessment Fee Assistance Program
	Target Area	City-wide
	Goals Supported	Suitable living environment
	Needs Addressed	Community improvements
	Funding	CDBG: \$30,000

	Description	The City will use CDBG funds to provide grants in the amount of \$2,000 for water assessments, \$2,000 for sewer assessments, and \$900 for plumber hook-up fees for low to moderate-income homeowners during the program year.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a minimum of 15 low to moderate-income households will benefit from this activity during the program year.
	Location Description	This program is available within the City limits of Fayetteville for homeowners that have been assessed a water and sewer fee for the extension of water and sewer lines in their neighborhood.
	Planned Activities	The City continues an aggressive annexation campaign to eliminate potential health hazards through the extension of water and sanitary sewer lines. This program decreases the financial burden of the qualified homeowner.
17	Project Name	Utility Deposit Assistance Program
	Target Area	City-wide
	Goals Supported	Suitable living environment
	Needs Addressed	Reduction of homelessness
	Funding	CDBG: \$4,000
	Description	This program provides a grant to homeless clients for utility deposits when leaving transitional housing for private housing. The maximum grant available is \$300. The client must successfully complete a transitional housing program administered by a member of the Continuum of Care Planning Council.
	Target Date	6/30/2017

	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a minimum of 10 homeless clients will be served during the program year.
	Location Description	This program is available to homeless clients transitioning from homelessness to permanent housing located in the City limits of Fayetteville.
	Planned Activities	Utility deposit grants will be made available to eligible homeless clients during the program year. The client must be employed and financially stable for at least six months to qualify. If unemployed the client should receive and be able to provide verification of a monthly financial statement from a reliable source of income such as the Social Security Administration, Veterans Administration or another reliable source of income.
18	Project Name	Homeless Client Assistance Program
	Target Area	City-wide
	Goals Supported	Suitable living environment
	Needs Addressed	Reduction of homelessness
	Funding	CDBG: \$3,000
	Description	This program is designed to assist homeless clients through the assistance of the City's Homeless Project Police Officer. The City provides funding to the officer to purchase items such as blankets, toiletries, and bus passes for homeless persons who are in need.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a minimum of 60 homeless clients will be assisted during the program year.
	Location Description	This program assists homeless persons located in the City limits of Fayetteville.

	Planned Activities	Funding will be made available to the City's Homeless Project Police Officer to purchase items needed by the homeless population in Fayetteville during the program year. This program is designed to assist in the participation of other homeless efforts as needed by the Community Development Department.
19	Project Name	Hope Center Homeless Shelter
	Target Area	City-wide
	Goals Supported	Suitable living environment
	Needs Addressed	Reduction of homelessness
	Funding	CDBG: \$12,000
	Description	The Hope Center Homeless Shelter targets chronically homeless persons. The facility has 22 beds available to homeless women. The residents are assisted with housing, employment and counseling services.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that 475 homeless women will be served at the homeless shelter during the program year with meals, access to showers, assistance with job searches, case management and other resources.
	Location Description	913 Person Street
	Planned Activities	The City will provide funding to assist with paying the utilities, building repairs and operating costs for the homeless facility.
20	Project Name	Fayetteville Area Operation Inasmuch Day Center
	Target Area	City-wide
	Goals Supported	Suitable living environment
	Needs Addressed	Reduction of homelessness
	Funding	CDBG: \$15,000

	Description	Fayetteville Area Operation Inasmuch operates a homeless day center that is open to homeless persons who are looking to increase their self-sufficiency and independence through on-site programs and services.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a minimum of 5,490 homeless persons will be served during the program year.
	Location Description	531 Hillsboro Street
	Planned Activities	The day center will host a breakfast each morning and provide counseling daily. The City will provide funds to purchase food and supplies.
21	Project Name	True Vine Ministries
	Target Area	City-wide
	Goals Supported	Suitable living environment
	Needs Addressed	Reduction of homelessness
	Funding	CDBG: \$15,000
	Description	This non-profit agency will manage the Hope Center Homeless Shelter and provide meals, access to showers, assistance to job searches, case management and other resources for homeless women.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a minimum of 475 homeless women will be served at the homeless shelter during the program year.
	Location Description	913 Person Street

	Planned Activities	True Vine Ministries will manage the 22 bed homeless facility for women that are homeless and provide needed services during the program year. The City will provide funding to assist with operating costs during the program year.
22	Project Name	Salvation Army Homeless Shelter
	Target Area	City-wide
	Goals Supported	Suitable living environment
	Needs Addressed	Reduction of homelessness
	Funding	CDBG: \$15,000
	Description	The Salvation Army Homeless Shelter provides emergency shelter for individuals and families.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a minimum of 1,400 homeless persons will be served during the program year.
	Location Description	220 E. Russell St.
	Planned Activities	The City will be providing funds to assist the homeless shelter with the purchase of food and supplies for the homeless.
23	Project Name	West Fayetteville Place Apartments
	Target Area	City-wide
	Goals Supported	Decent Affordable Housing
	Needs Addressed	Affordable housing
	Funding	HOME: \$200,000

	Description	This project is for the construction of affordable housing units located on Gillis Hill Road within West Fayetteville. The City shall utilize its HOME funds to leverage other private and public dollars to construct 56 additional affordable rental units, consisting of one, two and three bedroom units, for low to moderate-income families and individuals. The City will make available a \$400,000 loan of its HOME funds towards the construction of this multi-million dollar project. The City shall schedule to distribute loan proceeds over two program years; in amounts of \$200,000 in year 2016-2017 and \$200,000 in year 2017-2018.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	6 units with 1 bedroom and 1 bathroom for families 60% or below the area median income. 26 units with 2 bedrooms and 1 bathroom for families 60% or below the area median income. 24 units with 3 bedrooms and 2 bathrooms for families 60% or below the area median income.
	Location Description	2454 Gillis Hill Road, Fayetteville, NC 28305
	Planned Activities	Construction of 56 affordable rental apartment units.
24	Project Name	Hook Loop Commons Apartments
	Target Area	City-wide
	Goals Supported	Decent Affordable Housing
	Needs Addressed	Affordable housing
	Funding	HOME: \$200,000
	Description	This project is for the construction of affordable housing units located on Hopper Road within West Fayetteville. The City shall utilize its HOME funds to leverage other private and public dollars to construct 48 additional affordable rental units, consisting of one, two and three bedroom units, for low to moderate-income families and individuals. The City will make available a \$400,000 loan of its HOME funds towards the construction of this multi-million dollar project. The City shall schedule to distribute loan proceeds over two program years; in amounts of \$200,000 in year 2016-2017 and \$200,000 in year 2017-2018.
	Target Date	6/30/2017

	Estimate the number and type of families that will benefit from the proposed activities	6 units with 1 bedroom and 1 bathroom for families 60% or below the area median income. 26 units with 2 bedrooms and 1 bathroom for families 60% or below the area median income. 16 units with 3 bedrooms and 2 bathrooms for families 60% or below the area median income.
	Location Description	6533 Hopper Road, Fayetteville, NC 28314
	Planned Activities	Construction of 48 affordable rental apartment units.
25	Project Name	Program Administration
	Target Area	City-wide
	Goals Supported	Program Administration
	Needs Addressed	Affordable housing Housing rehabilitation Increase homeownership opportunities Reduction of homelessness Community improvements Job skills training Development and retention of small businesses Job creation and retention
	Funding	CDBG: \$298,155 HOME: \$58,366
	Description	Program administration costs associated with administering the CDBG and HOME activities during the 2016-2017 program year.
	Target Date	6/30/2017

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Program Administration
26	Project Name	Homebuyers Education Program- Action Pathways
	Target Area	City-wide
	Goals Supported	Decent Affordable Housing
	Needs Addressed	Increase homeownership opportunities
	Funding	CDBG: \$8,500
	Description	The City shall contract with Action Pathway's Consumer Credit Counseling Services of Fayetteville to offer homebuyer education classes free of charge to low to moderate-income families interested in purchasing a home.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that a minimum of 195 low to moderate-income families will learn how to prepare financially for buying and maintaining a home.
	Location Description	These classes will be offered at the City's Seabrook Neighborhood Resource Center located at 708 Langdon Street.
	Planned Activities	Low to moderate-income families will become informed buyers, contributing to a community as a whole by buying and taking care of their own homes versus renting or living in public housing.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Both CDBG and HOME funds are expended on programs and activities within the City limits of Fayetteville. Special consideration or incentives may be offered in a redevelopment plan area or under-developed corridors within the city limits such as with our loan and grant programs for small businesses.

Geographic Distribution

Target Area	Percentage of Funds
Fayetteville Renaissance Plan Area	
Massey Hill Redevelopment Plan Area	
Boonie Doone Redevelopment Plan Area	
Deep Creek Road Redevelopment Plan Area	
Murchison Road Corridor Catalyst Sites	
Old Wilmington Road Revitalization Area	
B Street Revitalization Area	
71st District Redevelopment Plan Area	
City-wide	
Low-income census tracts	

Table 10 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Many of the programs offered are available city-wide. However, some of the programs are designed to target areas such as low-income census tract areas.

Discussion

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The City of Fayetteville's current population is 210,468, having seen a 17% increase in population between 2000 and 2011, a 19% increase in the total number of households, as well as a 22% increase in the median household income. However, despite significant growth in median household income over the last decade, low to moderate-income households continue to experience housing problems largely associated with cost burden. Households considered to have a housing problem are those without a complete kitchen or bathroom, contain more than one person per room, and/or pay more than 30% of their income to cover housing expenses. Of the total number of households in Fayetteville, 36.57% currently have at least one of the four most common housing problems, with housing cost burden greater than 30% of AMI being the most common issue for concern. Those families currently renting their homes and those with small-related households experience this problem more frequently than others.

Low wages remain to be a major barrier to affordable housing in Fayetteville and Cumberland County with many who are employed not earning a living wage, also in despite of significant growth in median household income over the last decade. The City of Fayetteville as a whole, with 72,290 households, had 36.64% of the population reporting no income or a financial burden of 30% or more their income.

Barriers to decent, safe and affordable housing include a poor credit history, insufficient funds for the required down payment, unemployment and underemployment, a lack of flexible underwriting from financial institutions, inability to pay a standard mortgage and a lack of governmental funding to subsidize rents and for the development of additional affordable housing units sufficient enough to address the needs of lower income households.

According to the US Census, the median rent in Fayetteville is \$862, 12% higher than the median rent within the state of North Carolina. The presence of a very large, dynamic military population for our area has had a significant effect on both housing development and costs of housing, as some landlords or developers in local housing markets serving military populations tend to price their housing to coincide with the military's basic allowance for housing (BAH) that has created higher prices for all housing stock. The current rental market in the City of Fayetteville has made it difficult for many families and individuals to obtain affordable housing. While the average poverty value is lower in Fayetteville when compared to cities within North Carolina similar in size, rental costs are still quite high in comparison.

One Year Goals for the Number of Households to be Supported	
Homeless	1,885
Non-Homeless	0
Special-Needs	0
Total	1,885

Table 11 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	15
Rehab of Existing Units	117
Acquisition of Existing Units	0
Total	132

Table 12 - One Year Goals for Affordable Housing by Support Type

Discussion

Rent that over stretches a household's budget also leads to credit problems that make it difficult to contemplate buying a home, even if income increases to a level that would make that possible. Considering these factors, community input and the findings of the housing study, the City has established providing decent, safe and affordable housing to improve the quality of lives, households, neighborhoods and community stability as its goal of which the following are its objectives:

1. Preserve, improve and expand the supply of affordable housing for low to moderate-income homeowners and renters.
2. Increase homeownership opportunities.
3. Create suitable living environments that promote access to quality housing, elimination of blight and the acquisition of land for future affordable housing development.

AP-60 Public Housing – 91.220(h)

Introduction

The need for public housing is acute in the City of Fayetteville. Despite the addition of 642 units, including the net addition of nearly 400 new units of housing within the last five years, the waiting list for FMHA public housing is currently 600 families, including over 300 individuals, mostly elderly, seeking one-bedroom apartments. The waiting list for housing vouchers is currently closed, with a five-year wait list. The vouchers wait list has only taken applications three times in the last 25 years. For over 30 years, says one official, no matter what the economy, there's consistently been a waiting list for housing.

Actions planned during the next year to address the needs to public housing

The Fayetteville Metropolitan Housing Authority through the Rental Assistance Demonstration Program will be demolishing the decades old Grove View Terrace development. The current development has a total of 216 units and will be replaced with 272 units which will provide 56 additional public housing units.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The scattered site detached housing is available to tenants who've successfully lived in public housing apartment for one year. With the opportunity to maintain these houses, tenants can then take the next step to home ownership.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

N/A

Discussion

The average income of public housing residents is \$8,705 and the average income of voucher holders is \$9,305. Families have shown need for more food and meals assistance, including emergency assistance. To support these citizens in earning higher incomes, job skills development and placement assistance is also vital.

Through the Rental Assistance Demonstration Program, the Housing Authority will shift from voucher units to more public-private partnerships, such as LIHTC housing.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

In 2016, the City of Fayetteville/Cumberland County reported 590 single individuals by the Cumberland County Continuum of Care Planning Council during the annual Point-In-Time homeless count. The City of Fayetteville works closely with the Cumberland County Continuum of Care Planning Council, the lead entity for planning and coordinating homeless needs in the Fayetteville/Cumberland County area. The City has developed partnerships through the COC to increase the level of care for the homeless individuals in the Fayetteville/Cumberland County area. Programs and technical assistance has been designed to provide support to shelter providers and the Continuum of Care.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City of Fayetteville, through the work of the Continuum of Care on Homelessness, will be involved in the operation of a coordinated intake/assessment system. The Coordinated Assessment is a system in that all programs within a CoC work together to assure that services are accessible and well targeted to the immediate needs of the client. The City of Fayetteville supports the COC and provides a Homeless Project Officer from the City of Fayetteville Police Department. The Homeless Project Police Officer assists unsheltered homeless individuals in getting into the coordinated assessment system to obtain needed services.

Addressing the emergency shelter and transitional housing needs of homeless persons

In FY 2016-2017 the city will allocate CDBG funds to support homeless shelter providers through the following programs:

- **Homeless Shelter Assistance Program:** Provides emergency utility payment assistance to homeless shelters and to assist homeless shelter providers with supplies and equipment expenses needed to assist the homeless.
- **Utility Deposit Assistance Program:** Provides a one-time assistance to homeless clients with a utility deposit when leaving transitional housing for permanent housing.
- **Homeless Client Assistance Program:** Assist sheltered/unsheltered homeless clients through the assistance of the City's Homeless Project Police Officer. The City provides a police officer to

assist the homeless with needed items such as blankets, toiletries and bus passes. This service also provides a link for the unsheltered homeless to programs and services.

The City will also continue to coordinate services to the homeless through the Cumberland County Continuum of Care participating in Homeless Project Connects and Homeless Stand-Downs with the Veterans Administration.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

In FY 2016-2017, the City will provide CDBG funding and provide service through the Hope Center, a 22-bed emergency shelter for women located at 913 Person Street. The shelter is operated by True Vine Ministries, who will also provide case management to assist the homeless to locate needed resources and transitional to permanent housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

During the FY 2016-2017, the City will provide CDBG funding to the following:

- **Operation Inasmuch** – Homeless Services Center: The Breakfast Program provides nutrition and an atmosphere of hope to the homeless as they deliver services and opportunities for education, job search, showers, laundry and other services.
- **Salvation Army** – Emergency overnight shelter for single men, women and families with included services through coordinated assessment, which provides housing and case management. **Hope Center Homeless Shelter** - Emergency overnight shelter for single women that provides food, showers, laundry, referral services and coordinated assessment for housing and case management.

Discussion

One year goals for the number of households to be provided housing through the use of HOPWA for:
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family
Tenant-based rental assistance
Units provided in housing facilities (transitional or permanent) that are being developed, leased, or operated
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds
Total

AP-75 Barriers to affordable housing – 91.220(j)

Introduction

A thorough review of City zoning regulations, including land use controls, zoning ordinances, building codes, fees and charges, growth limits, and any other policies that can affect the return on residential, resulted in no findings of policies that might limit the development of affordable housing. Discussions with planning, building, inspections, and other officials confirmed that current local public policies are not adversely creating barriers to the development of affordable housing.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Generally speaking, planning officials work with developers to try to accommodate alternative building practices or materials if they are verified safe by engineers. Planning officials did note however, that the state is currently revising its state building codes based on 2015 national building codes. These state changes will take place over the next few years and will be reflected in county codes beginning in January 2019. Depending on what the state mandates, subsequent changes to county codes may affect the cost of building affordable housing in the county. For example, requiring sprinklers for single family homes might increase the cost of new construction. Rather, most officials felt that the private real estate market is so heavily influenced by the churn of the military personnel, with 30,000 people moving into and an additional 30,000 people leaving the county each year, that developers see catering to this middle- and upper-income market as the best business decision, rather than building affordable housing for lower- and moderate-income people.

Discussions with developers in the region suggest that some changes at the state level regarding the State Tax Credit Program will have an adverse effect on the number of new and rehab developments in the future. In the past, one developer stated that the state tax credits supplemented the federal program. The new Workforce Housing Loan program is not open to all counties. Another developer stated that the continued exemptions from taxes on vacant land is important to developing affordable housing and that the New Market Tax Credit Investments fund very-low interest loans (about 1%) to their affiliates to build or acquire homes to sell to families. Another developer noted that low-income families who purchase a home whose value goes up may find it difficult to keep up with property taxes, thereby making their home unaffordable. The developers also suggested the need for a dedicated state and local funding sources for affordable housing that is not subject to annual appropriations (housing trust funds, for example) to expand access to affordable housing.

Discussion

One developer suggested that the competitive bidding process for subcontractors can result in lower-quality work that the developer needs to follow up on and remedy, or else create lots of change orders for repairs. While the developer wants to build energy-efficient houses, he finds that some contractors don't want the hassle of being certified.

Developers also suggested that the burdensome regulatory requirements for mortgage applications create a lot of work without improving the lending or stability of mortgage markets. One stated that his buyers, within the 50-80% of area median income category, don't easily qualify for bank loans and that the developer cannot finance loans. Therefore, sometimes newly-built homes sit on the market until qualified buyers are found, opening them up to the risk of theft and vandalism. If the housing could be converted into rentals, they could be more quickly occupied.

AP-85 Other Actions – 91.220(k)

Introduction

The City of Fayetteville has developed goals, objectives and strategies to meet the needs identified through the consolidated planning process. These goals are consistent with the following City of Fayetteville Goals 2020:

- The City of Fayetteville will have a strong, diverse and viable local economy.
- The City of Fayetteville will be a highly desirable place to live, work and recreate with thriving neighborhoods and a high quality of life for all residents.

Actions planned to address obstacles to meeting underserved needs

The City of Fayetteville will carry out the following actions to address obstacles to meeting underserved needs:

- Create additional affordable housing.
- Provide housing rehabilitation programs to improve housing conditions.
- Provide assistance to reduce the number of homeless individuals.
- Continue operation of neighborhood resource centers to provide job skills training to increase employability.
- Provide programs to assist small businesses in effort to create additional jobs for low and moderate income individuals.

Actions planned to foster and maintain affordable housing

The City of Fayetteville will continue to make its resources available to create additional affordable housing through its partnerships with the City's four certified Community Housing Development Organizations. The City will continue its effort to build single family houses in the Bunce Road development in partnership with the Fayetteville Area Habitat for Humanity. The City will also continue to partner with private developers to leverage funds develop affordable multifamily units using tax credits.

Actions planned to reduce lead-based paint hazards

If an assessment reveals that lead-based paint is present in a dwelling targeted for rehabilitation, lead abatement is prescribed. All assisted housing tenants of homes built before 1978 are informed of the hazards of lead-based paint and issued a brochure or literature in reference to protecting their family from lead in the home. In addition, all contractors, sub-contractors and their employees participating in the City's housing rehabilitation programs are required to obtain training on lead-based paint safe work practices. Likewise, the homeowner may choose to occupy alternate affordable and/or existing housing currently available with the City.

In addition to continuing the current practices to address and educate homeowners and contractors regarding lead-based paint hazards, the City shall formulate an official written standard operating procedures document that provides statutory information regarding lead-based paint requirements and its purpose as well as to outline actions to evaluate and reduce lead-based paint hazards; actions to increase access to housing without such hazards; and actions to address the existence of lead poisoning and hazards.

Actions planned to reduce the number of poverty-level families

The City of Fayetteville's poverty reducing goals are coordinated with this affordable housing plan in addressing the need for additional affordable housing as well as improved housing. The City's programs focus on creating decent affordable housing, improving the housing stock for low to moderate-income families and provides homeownership opportunities. The plan also provide opportunities to reduce poverty through training programs and classes offered through the City's Neighborhood Resource Center (NRC) network to include those offered in partnership with Fayetteville Technical Community College (FTCC) to increase one's job skills, employability and rate of pay.

Actions planned to develop institutional structure

The City of Fayetteville will continue to seek opportunities to partner with other agencies and non-profit organizations to overcome the gaps in service delivery. The City will work with the Cumberland County Continuum of Care to coordinate the efforts to reduce the number of homeless individuals. The City will also seek funding to provide housing solutions to reduce the number of homeless.

Actions planned to enhance coordination between public and private housing and social service agencies

The City of Fayetteville will enhance coordination between public and private housing and social service

agencies by collaborating on projects consistent with the identified goals of the plan. The City will meet with these entities on a regular basis to discuss progress of the unmet needs identified in the plan and seek ways to further coordinate and collaborate on solutions.

Discussion

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction

The City of Fayetteville shall implement the HUD recapture provisions as outlined in 24 CFR Part 92.254 in administering its eligible HOME-funded homebuyer assistance programs and its HOME-funded CHDO activities for the development of affordable newly constructed single family homes and/or to acquire and rehabilitate existing homes to sale to low-to-moderate income homebuyers.

The City's recapture/resale provision will also ensure that each housing unit will remain affordable for a period of time determined by the following recapture schedule established in accordance with 24 CFR 92.254 (a) (4): HOME Funds Period of Affordability: Less than \$15,000-5 years; \$15,000- 40,000; 10 years; More than \$40,000-15 years; and New Construction-20 years.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
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2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.

100.00%

**HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City of Fayetteville does not plan any additional investment beyond eligible uses of HOME funds identified in Section 92.205.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City of Fayetteville shall implement the HUD recapture provisions as outlined in 24 CFR Part 92.254 in administering its eligible HOME-funded homebuyer assistance programs by requiring the recapture of the full amount of the HOME subsidy if the property is sold during the period of affordability. This means and equates to the original HOME loan amount provided to the homebuyer minus loan payments already received from (or on behalf of) the homebuyer, for collection of the loan's principal balance due from, but not in excess of, the net sales proceeds. To the extent that net sales proceeds are available at closing, the principal balance of HOME funds is due and payable. In the event of foreclosure, the City may not require the Homebuyer to repay an amount greater than the net proceeds available after the foreclosure sale. The City shall attempt to collect only the amount of its entire HOME subsidy and shall allow the homebuyer to retain all appreciation from the sale of the property once the City has been repaid its HOME funds.

The City shall enforce its HOME Program Recapture Provisions by: 1) Requiring each homebuyer to read, understand and execute the City's Homebuyer HOME Investment Partnership Funds Recapture Agreement; 2) Securing every loan provided with a Deed of Trust (lien) on the property executed by the homebuyer during the close of the loan which shall ensure repayment of the City's full HOME subsidy prior to any subsequent conveyance of the property. 3) Recapturing the full HOME subsidy and/or principal balance due at the time of a subsequent conveyance prior to canceling the City's lien on the property. 4) In the event of an involuntary sale or conveyance of the property such as a foreclosure, transfer in lieu of foreclosure or assignment to HUD, the housing unit

will no longer be subjected to the affordability requirements if the full HOME subsidy is successfully obtained. However, if the full amount cannot be recaptured in an involuntary sale, the City will attempt to recoup any net proceeds that may be available and/or that it is able to recover. 5) During the period of affordability, a homebuyer will not be permitted to refinance the property without the approval of the City of Fayetteville, nor will the department agree to a subordination of its lien interest at any time. 6) The City shall not consider the investment of additional HOME funds to save its interests in properties facing property tax and/or other senior debt foreclosures but may consider the investment of additional HOME funds to rehabilitate and sale or rent any housing acquired through foreclosure. 7) The City shall continuously monitor that the housing unit is the homebuyer's principal place of residency during the period of affordability by mailing a letter or postcard no less than every three years with "do not forward" instructions requiring a response from the homebuyer.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City of Fayetteville shall implement the HUD resale provisions as outlined in 24 CFR Part 92.254(a)(5)(i) in administering its HOME-funded CHDO activities for the development of affordable newly constructed single family homes and/or to acquire and rehabilitate existing homes to sale to low-to-moderate income homebuyers that states that the period of affordability is based on the total amount of HOME funds invested in the housing to include any HOME program income used to assist in the project if these HOME-funded projects are sold during the period of affordability. HOME funds provided for these activities are solely for the development of the houses only, is not used for the purpose of lowering the purchase price from fair market value to an affordable price, and no down payment assistance is provided; unless directly applied for from the homebuyer subsequent to the development of the house by the CHDO of which a direct HOME subsidy would then be provided to the respective homebuyer and the recapture provisions will be adopted for the full amount of the HOME subsidy only provided to the homebuyer. Due to total, 0% interest, financing provided by a majority of homes developed by a CHDO and total financing more readily available from the private lenders with the use of FHA loans, there is little or no need for subsequent direct HOME subsidy to the homebuyer.

The City shall enforce its HOME Program Resale Provisions by ensuring that: The property is sold to another low-income homebuyer who will use it as his or her principal residence and enforcing the deed restrictions which shall also be recorded with the secured deeds of trust during the subsequent homebuyer's close on the property; The original homebuyer receives a fair return on investment as outlined below to include the homebuyer's down payment plus capital improvements made to the house; and The property is sold at a price that remains affordable to a reasonable range of low-income homebuyers by targeting low-income potential homebuyers who have enlisted in the

homebuyer education workshop funded by the City and offered by Consumer Credit Counseling Service and/or homebuyers that are program qualified to purchase an affordable home by the City's certified CHDOs that average between 60% and 80% our area's median income, as well as in predominantly low-income or census tract identified neighborhoods where most of the City's affordable homes have been developed and are located that already have a pool of income-eligible homebuyers who also average between 60% and 80% our area's income median.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City does not have any plans to use HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds.

Discussion

